



# 2025 Annual Report

The American Health Care Association and National Center for Assisted Living (AHCA/NCAL) continues to focus on its three-year strategic plan, as well as the policy priorities outlined in “The Better Way” to deliver bold solutions for quality long term and post-acute care. In 2025, AHCA/NCAL achieved many successes in workforce, economic health, regulatory, and quality while continuing to be a valuable resource for members.



## We Support Strengthening the LTC Workforce

- ▶ Successfully defeated the Biden Administration’s federal staffing mandate in the courts, through Congress, and through executive action.
- ▶ Launched Caregivers for Tomorrow, a nationwide effort to drive policy change to strengthen and expand the LTC workforce.
- ▶ Supported staff recruitment and retention efforts through new resources and a webinar series developed as part of AHCA/NCAL’s Careers in Caring campaign.
- ▶ The LTC workforce saw an increase of more than 37,000 jobs in 2025.



## We Improve the Quality of Care

- ▶ Recognized more than 800 skilled nursing and assisted living members through the National Quality Award Program in 2025, including three gold level recipients.
- ▶ Increased 2026 National Quality Award Intent to Apply submissions by more than 19 percent.
- ▶ Submitted nearly 45 proposals to the Trump Administration on how to rationalize regulations to support quality improvement.
- ▶ Achieved expansion of the Civil Monetary Penalty Reinvestment Program and an indefinite deadline suspension of the SNF provider enrollment revalidation reporting requirements.



## We Ensure the Economic Health of the Sector

- ▶ Persuaded lawmakers to exempt nursing homes and intermediate care facilities from cuts to Medicaid provider taxes in the One Big Beautiful Bill Act.
- ▶ Saw a 3.2 percent Medicare increase for FY 2026 through the SNF Prospective Payment System.
- ▶ Continued advocacy efforts to improve Medicare Advantage, such as addressing prior authorizations and audits, enhancing MA transparency and the rating system.
- ▶ Influenced Medicare Part B payment rate and telehealth access improvements.
- ▶ Supported members locally through the state affiliate technical assistance program, state Medicaid campaigns, and Medicaid education offerings.



## We Are a Resource to Our Members

- ▶ Expanded the Long-Term Care Data Cooperative for assisted living members, enrolling more than 1,000 AL communities.
- ▶ Launched the #ProgressParade, a social media movement that celebrates skilled nursing patients' rehabilitation milestones.
- ▶ Remained a powerful political voice by hosting more than 150 facility tours and 180 Hill visits with members of Congress.
- ▶ Continued to offer the exclusive AHCA/NCAL Group Purchasing Organization partnership with Incite Strategies offering savings for provider members on food and other common purchases.
- ▶ Launched new education offerings on ahcancaLED, including new courses focused on MDS and Administrator trainings.



## AHCA/NCAL Members

Number of member facilities:

**15,300+**

Maintained current total bed count:

**1,430,000+**

Number of SNF members:

**9,951**

Number of AL members:

**4,643**



## Special Recognitions



Expanded affiliates to **all 50 states** and the District of Columbia

**15,000+**



Achieved record membership with **over 15,000 member facilities**

**Clif Porter, President & CEO**



*Modern Healthcare's 2025  
100 Most Influential People  
The Hill's Top Lobbyists 2025*



Named a **2025 Top Workplace** in the Washington, D.C. area by *The Washington Post* for a ninth time